Mobile is eating the world

November 2013

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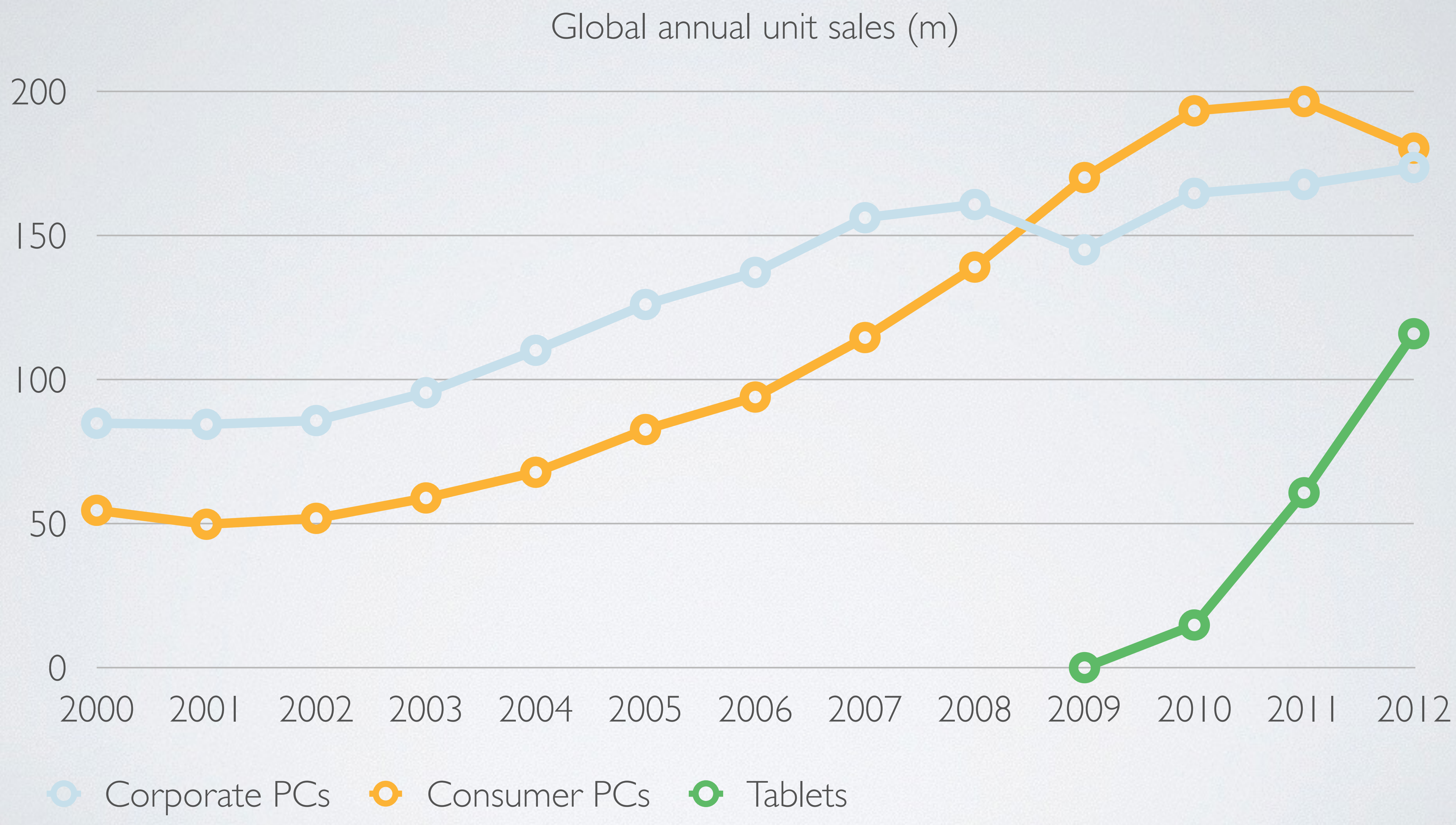
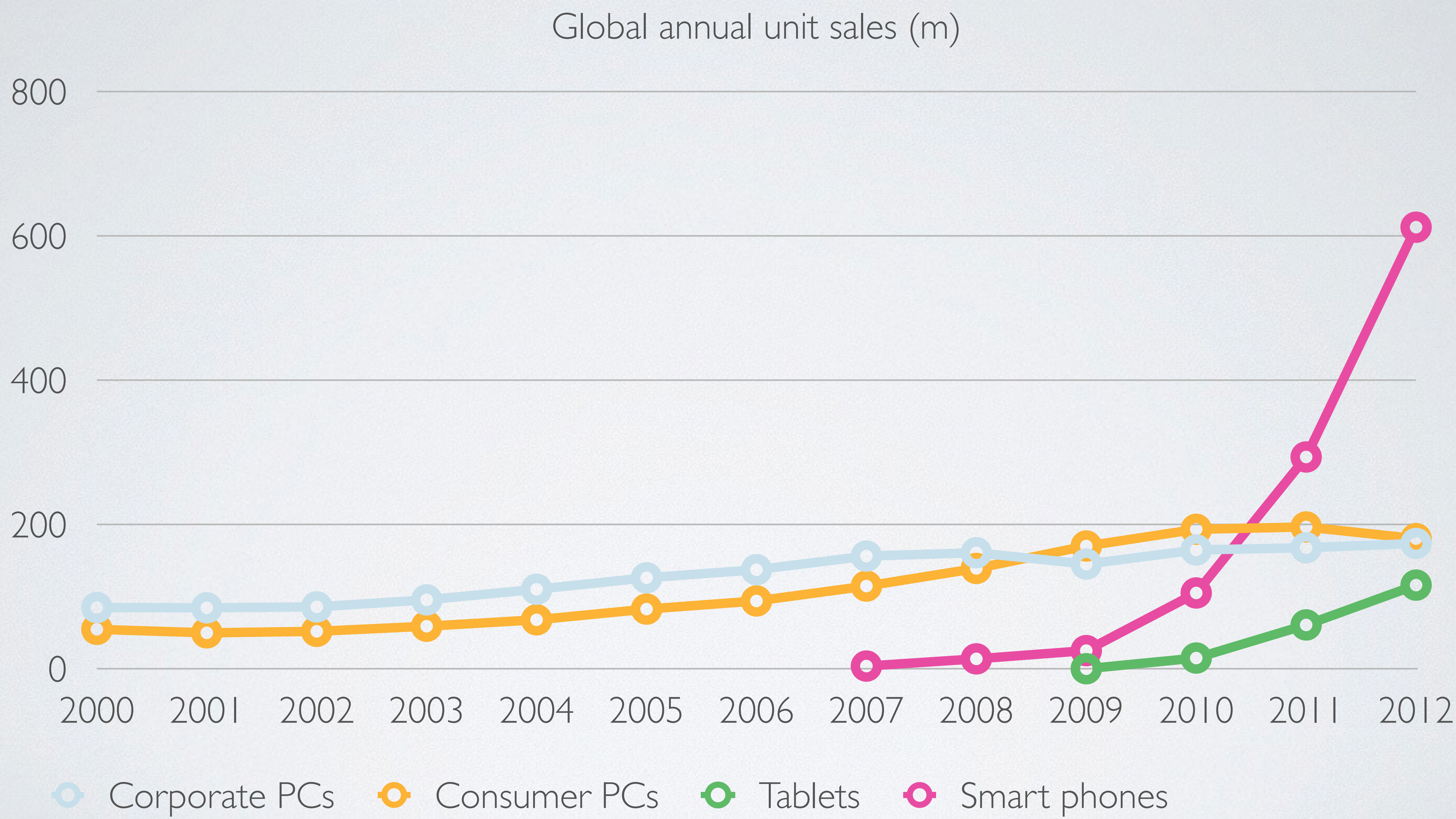
Mobile scale	Tablets	Ecosystems	Mobile social & discovery

The state of PCs



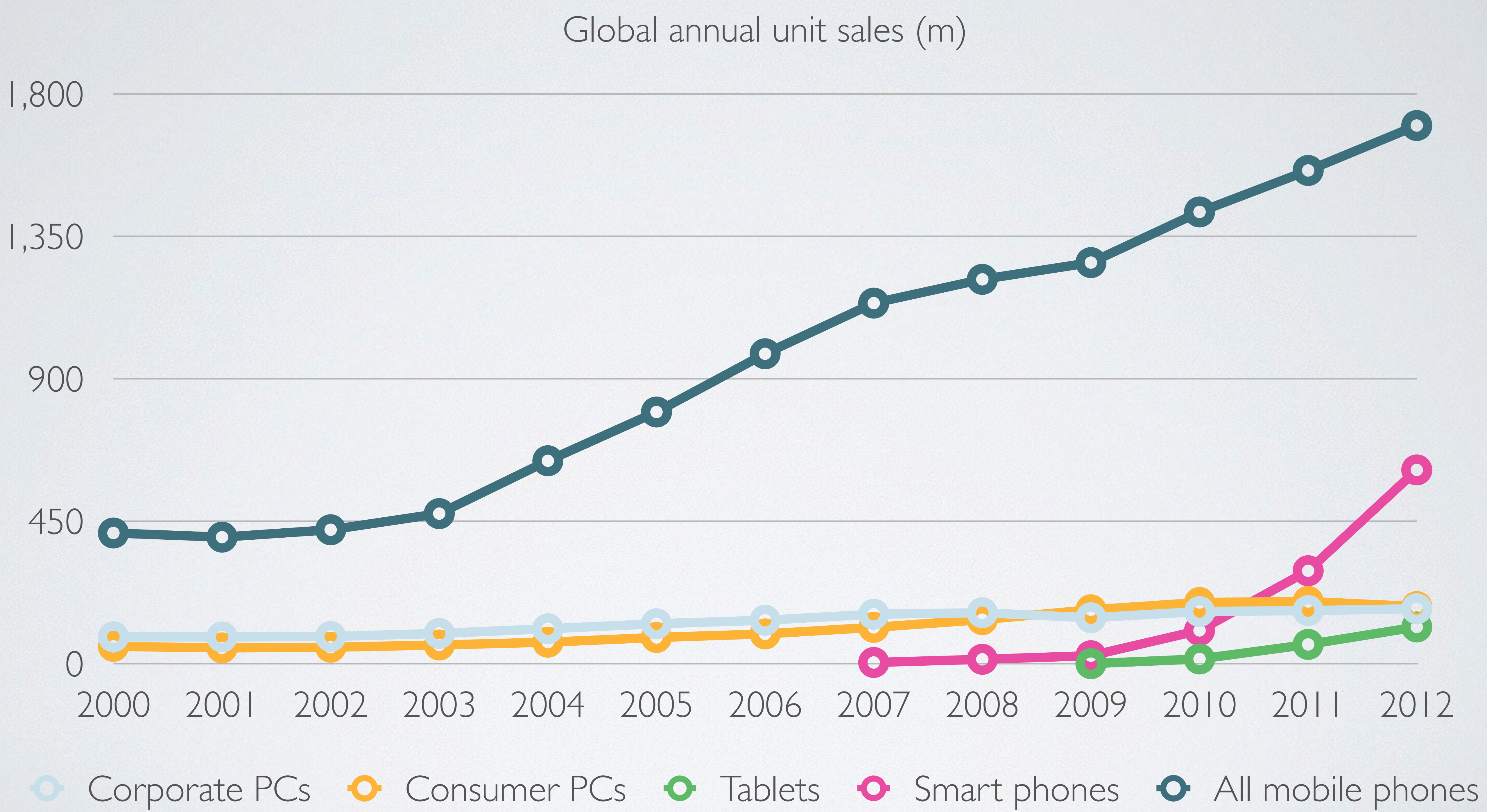
Source: Gartner, IDC, Enders Analysis

Smartphones are exploding



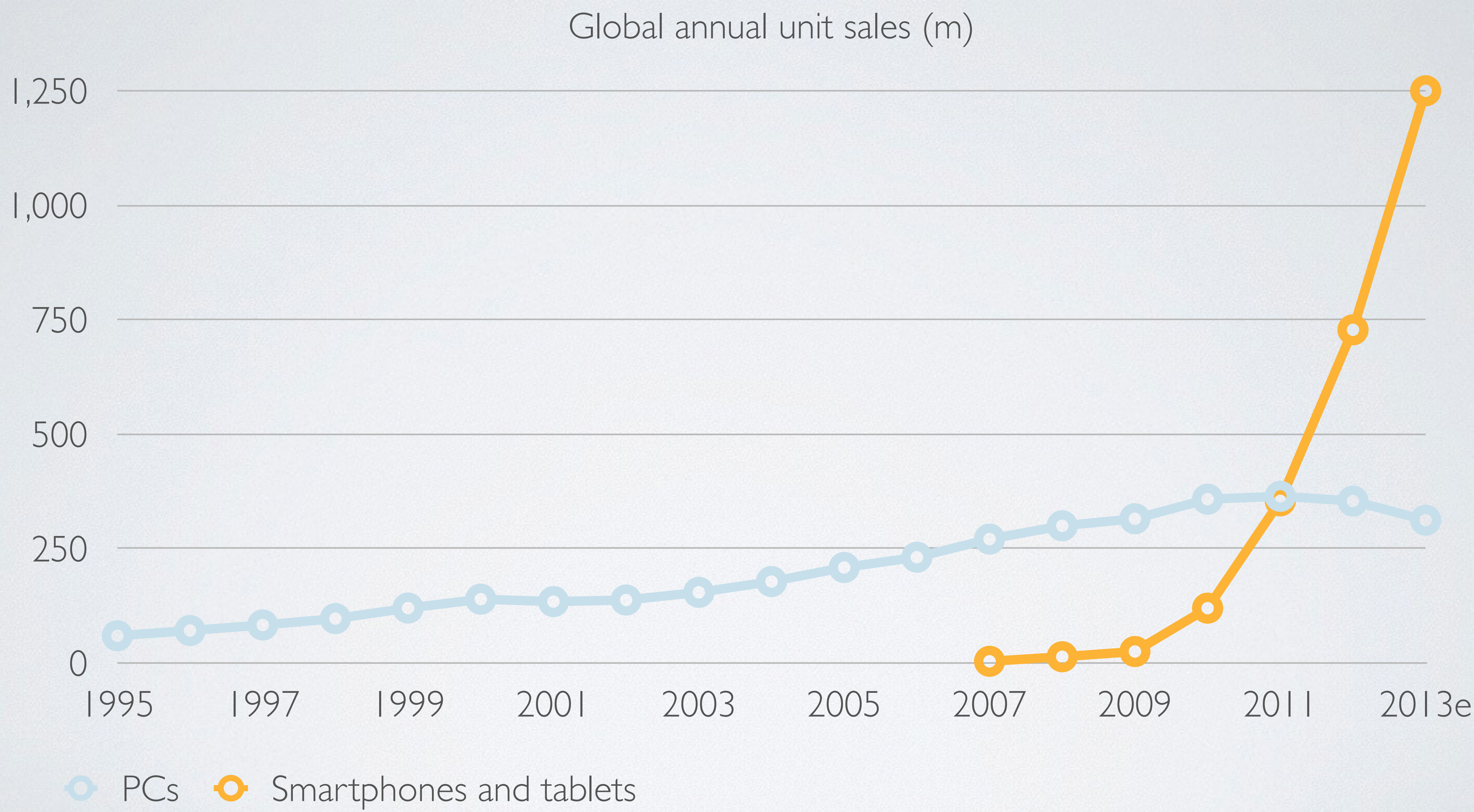
Source: Gartner, IDC, Enders Analysis

More mobile growth coming



Source: Gartner, IDC, Enders Analysis

The future is mobile



Source: Enders Analysis

The world in 2017

Source: GSMA, World Bank, Enders Analysis

Fundamental change

- Mobile was always much bigger than tech, but always separate
- Smartphones mean the Technology and Mobile worlds merge
- Internet and Media are being dragged along
- Tablets accelerate the change
- This is changing everything

Fundamental change in scale

PC industry

- 350m PCs sold in 2012
- 1.6bn units in use
- Replaced every 4-5 years
- Shared

Mobile industry

- 1.7bn phones sold in 2012
- 3.2bn mobile users
- Replaced every 2 years
- One per person
- Data plan penetration/pricing is the only limit to growth

Fundamental change in use

PC internet

- Shared, or used at work
- Semi-portable at best
- Web and web search

Mobile internet

- Personal
- Taken everywhere
- Web, web search, apps, social, location, service integration, prediction, APIs, image recognition, local wireless…

What does mass mobile internet use really mean? From this…

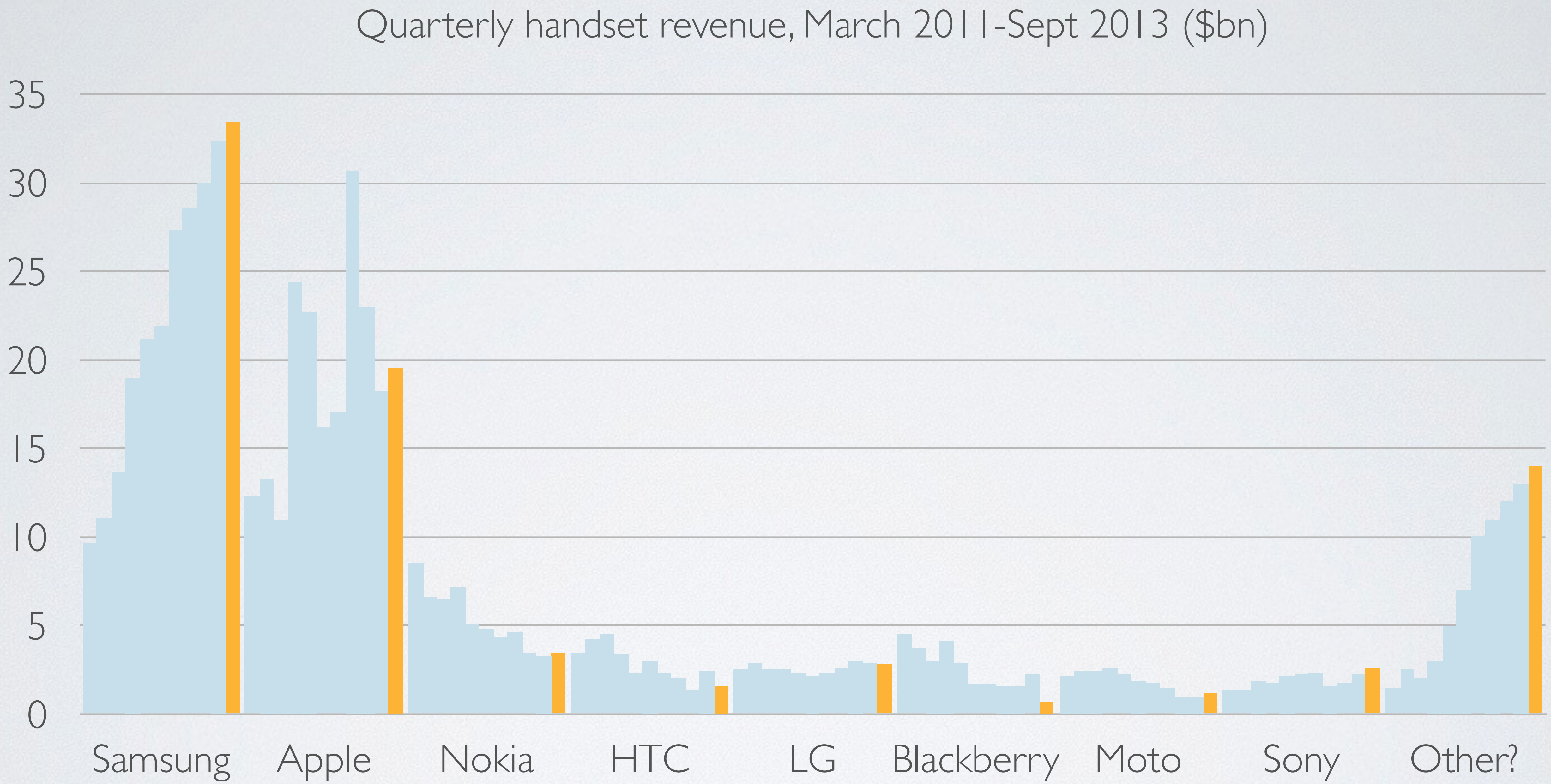
…to this

"I love reading about TV soaps so I got the app on my phone"

Industry scale

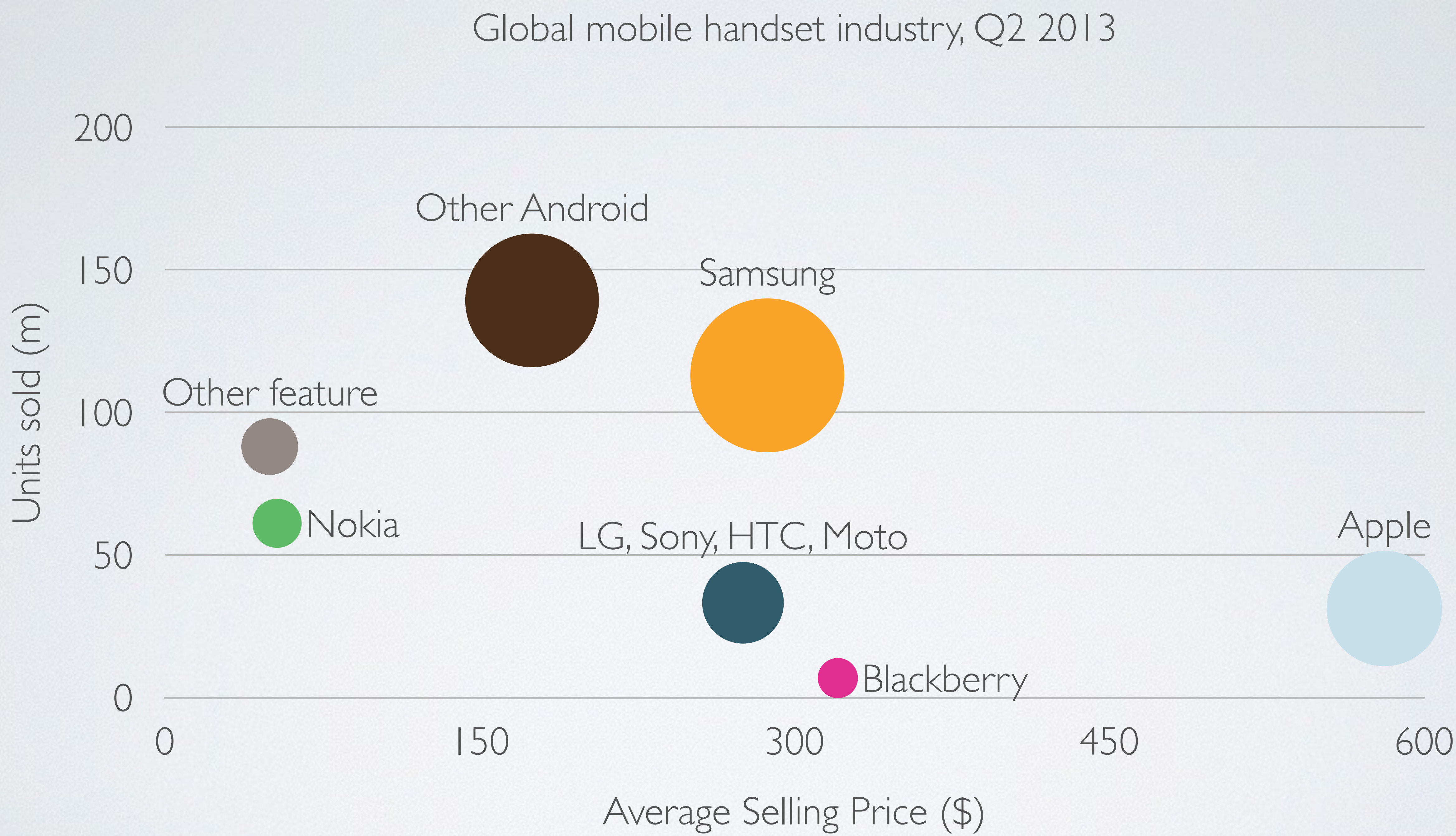
Source: Zenith, Apple, Amazon, Google (excludes Motorola), Facebook, Enders Analysis, FSWI

Polarisation of manufacturers



Source: Companies, Enders Analysis

Very different products

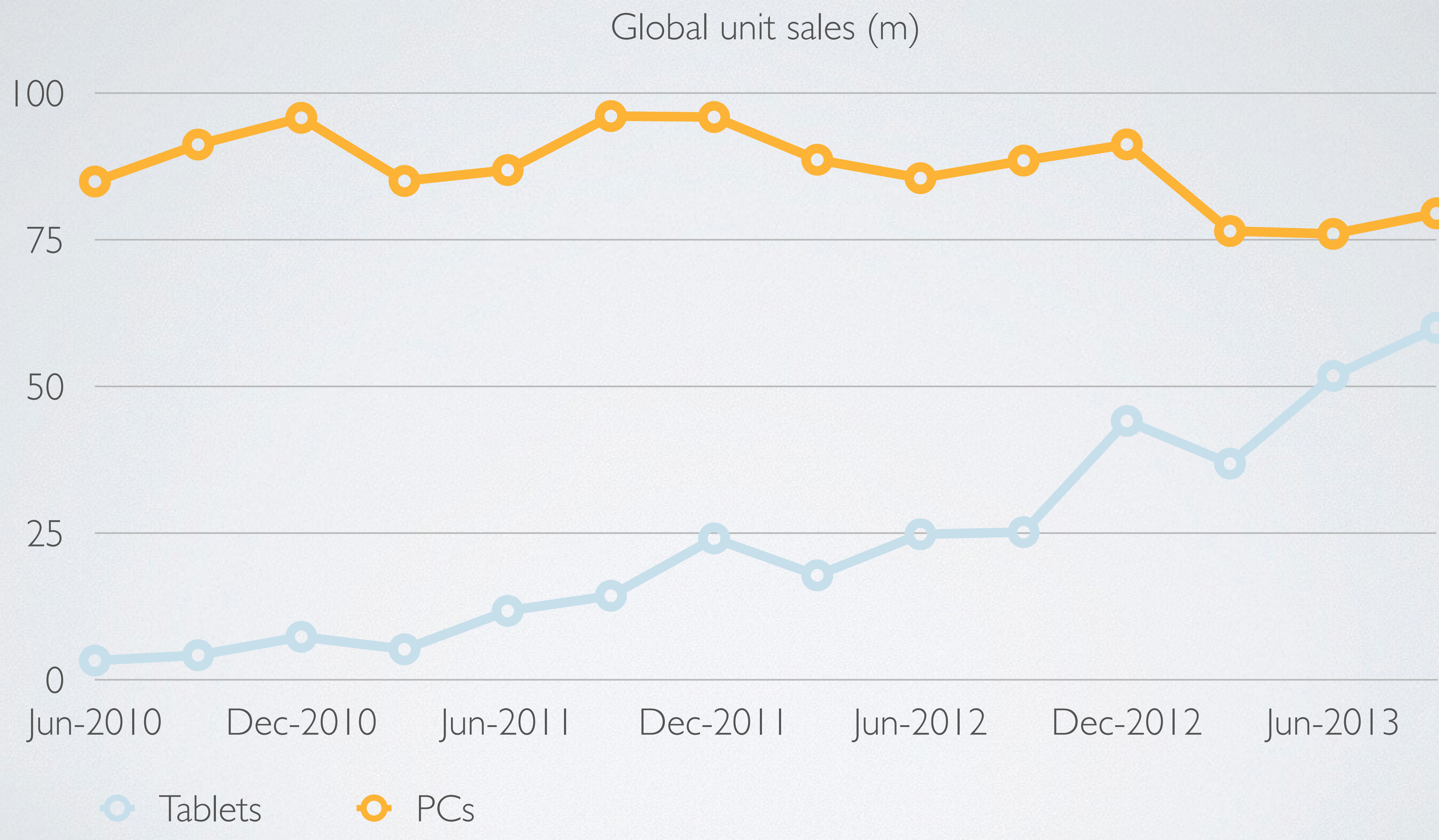


Bubble area = revenue

Source: Companies, Enders Analysis

Scale	Tablets	Ecosystems	Mobile social & discovery

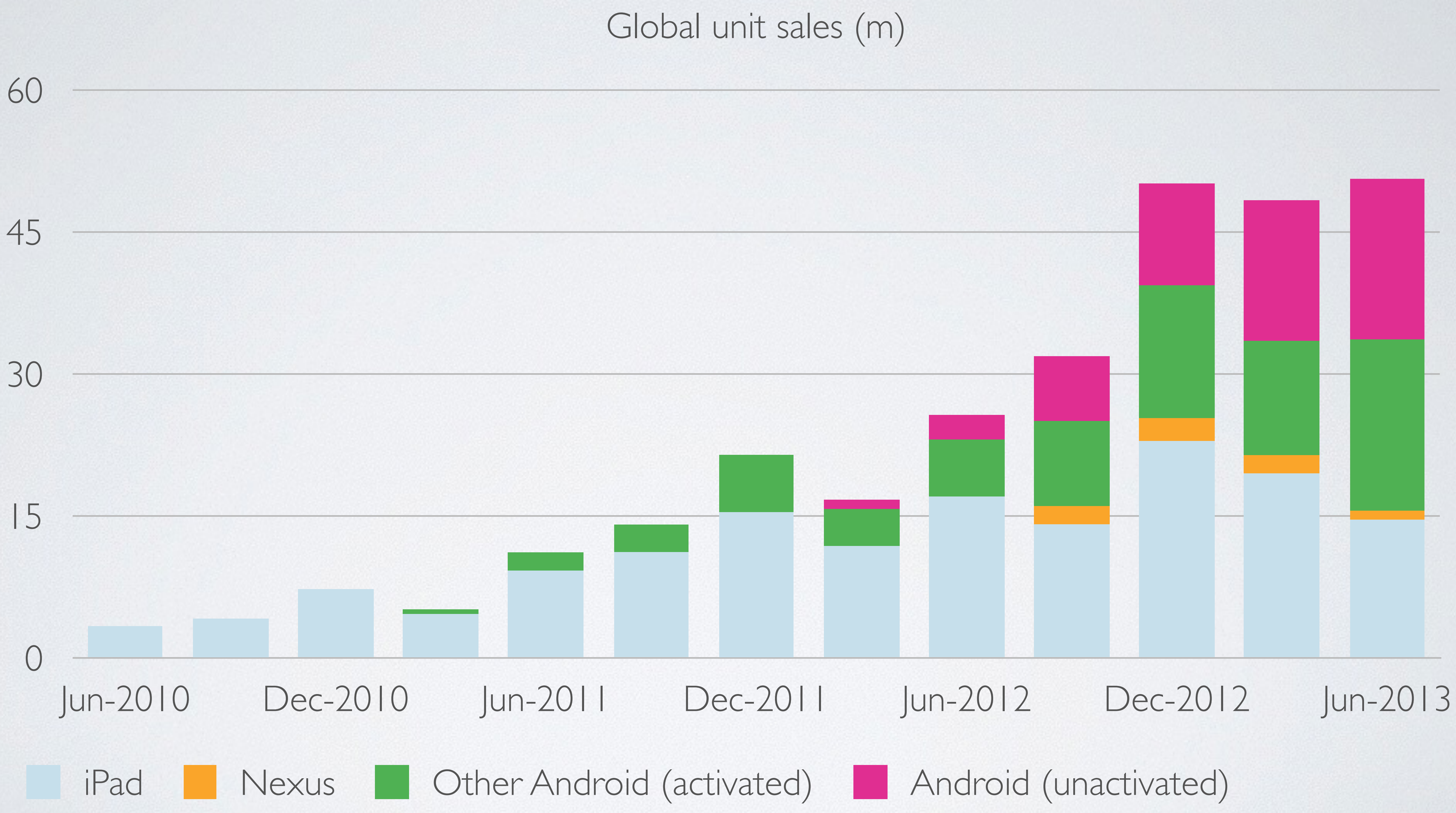
Tablets overtaking PCs



Source: Gartner, IDC, Enders Analysis

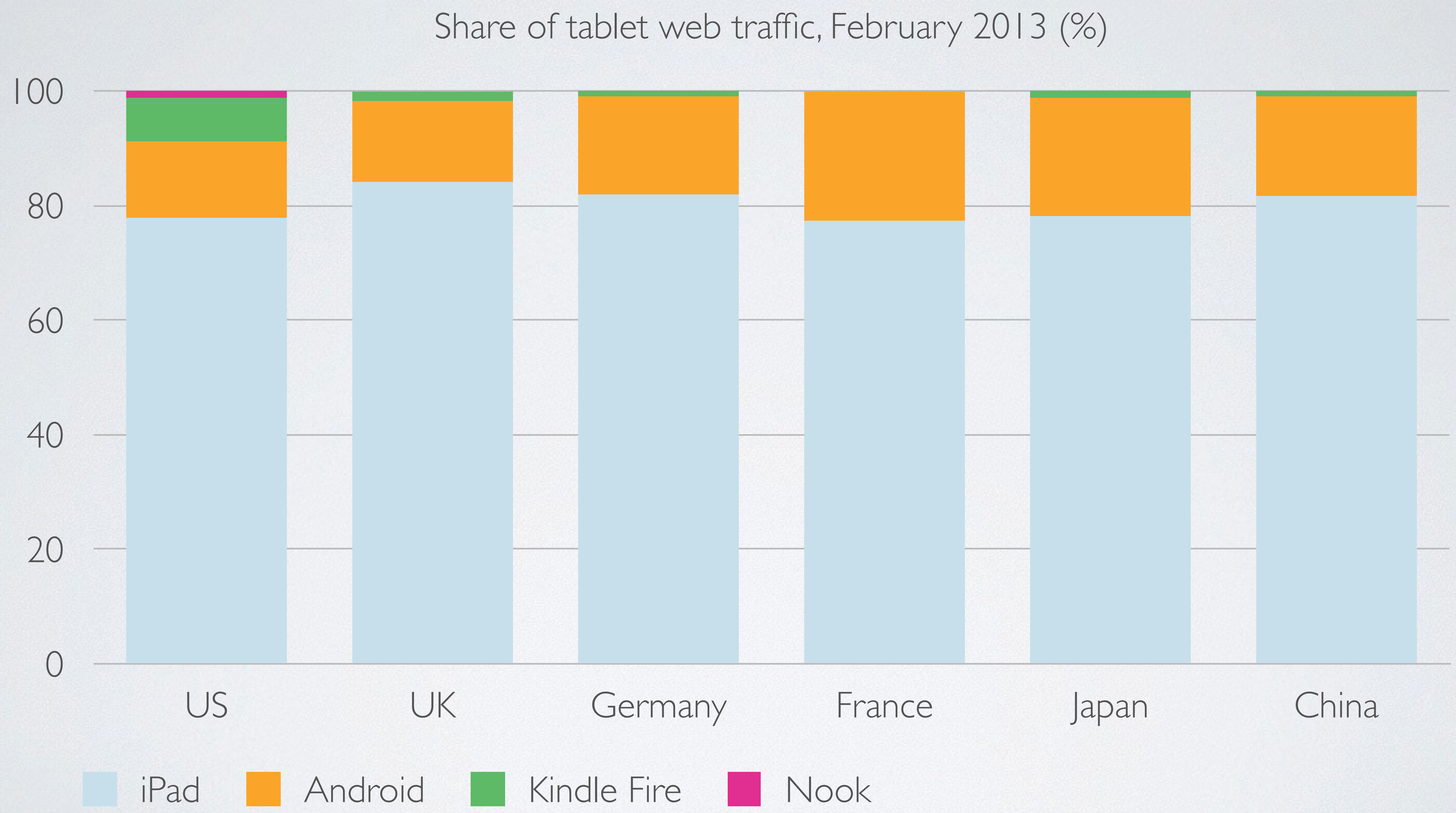
- Tablets are not cannibalising PC sales yet - not exactly
- However, tablets and smartphones are crystalising a rethink of consumer needs
- “Do I really need to upgrade my PC? Do we need another PC? Do I need a laptop as well?”

Tablet market splitting



Source: Apple, Google, Asus, Mediatek, Enders Analysis

iPad dominates use everywhere



Source: Adobe

Two distinct ‘tablet’ markets

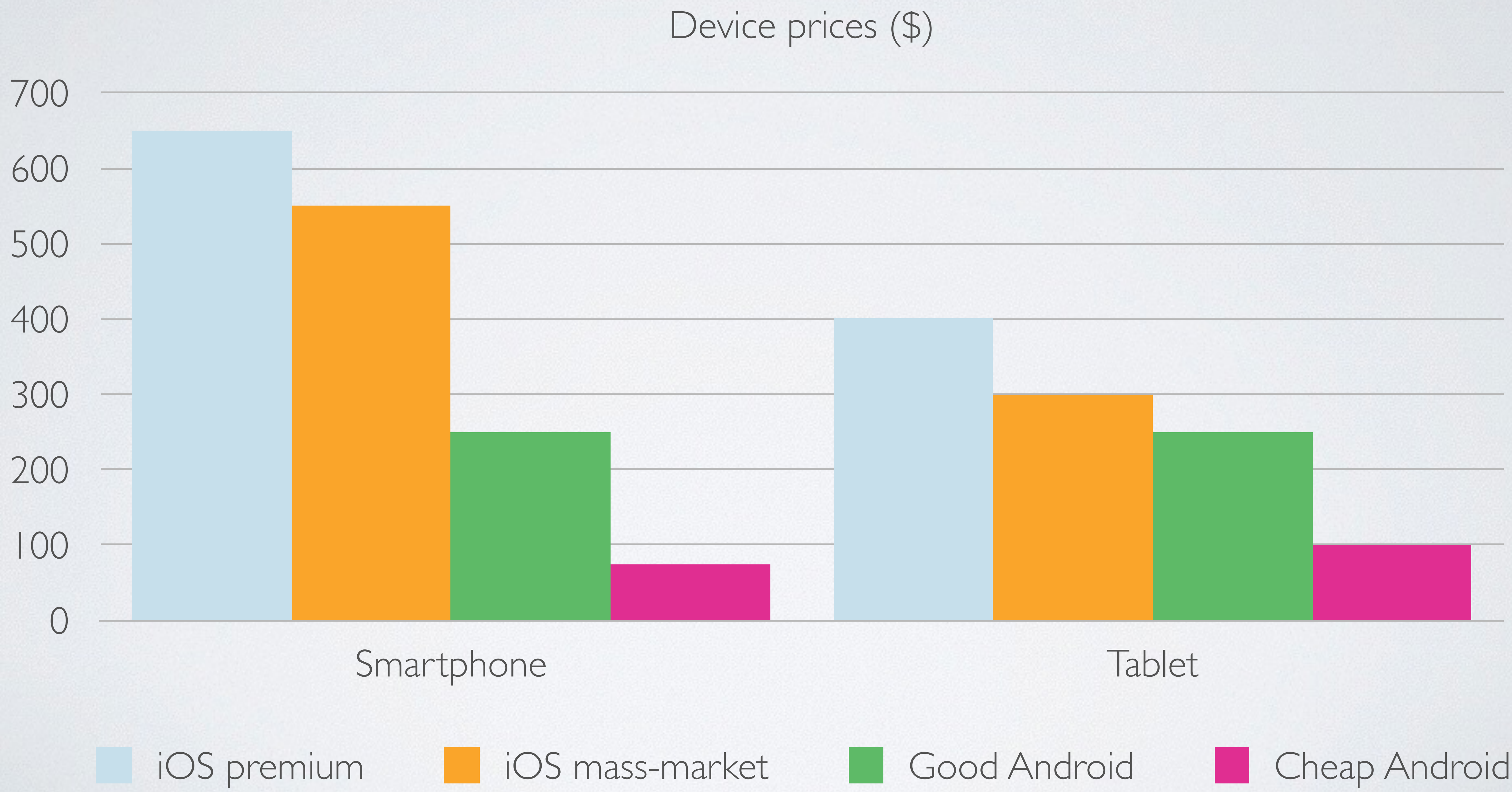
The ‘post-PC vision’

- Rich apps and content
- \$250+, 7” & 10”
- Still mostly iPad with some Samsung - Nexus 7 sold just 7m units in 12 months

The \$100 generic

- Black plastic no-brand
- Cheap 7” \$75-\$125
- Massive volume, but usage of apps and web is near-invisible so far
- Mostly TV & free games

Tablet dynamic quite different to smartphones

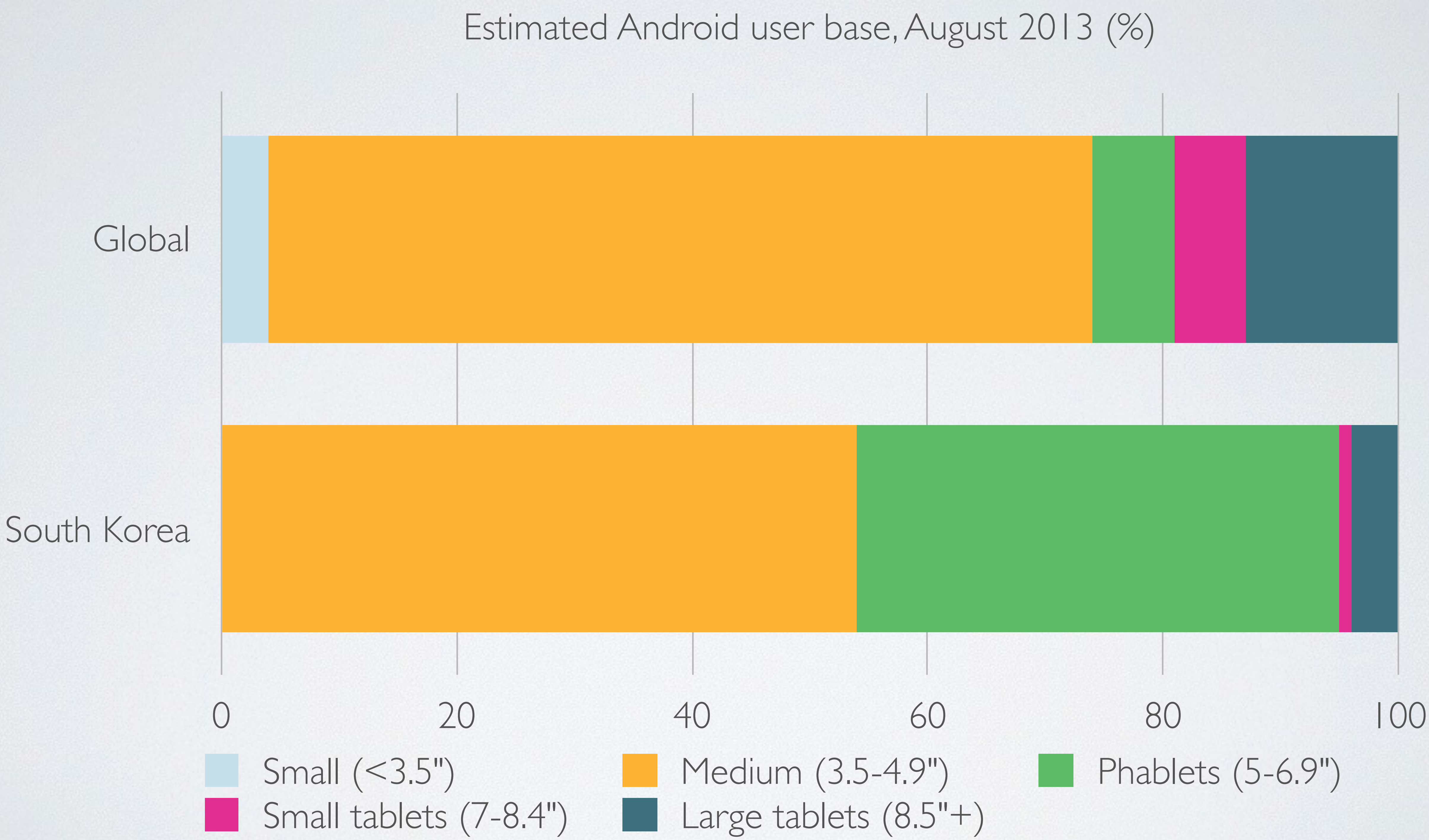


Tablet dynamic quite different to smartphones

- Price window underneath the iPhone is much larger than that underneath the iPad
- Tablet app gap is much larger - still very few premium apps designed for Android tablet
- So mid-range Android phones are much stronger propositions than mid-range Android tablets

Source: Companies

Blurring definitions



Source: Flurry

Tablets in 2013

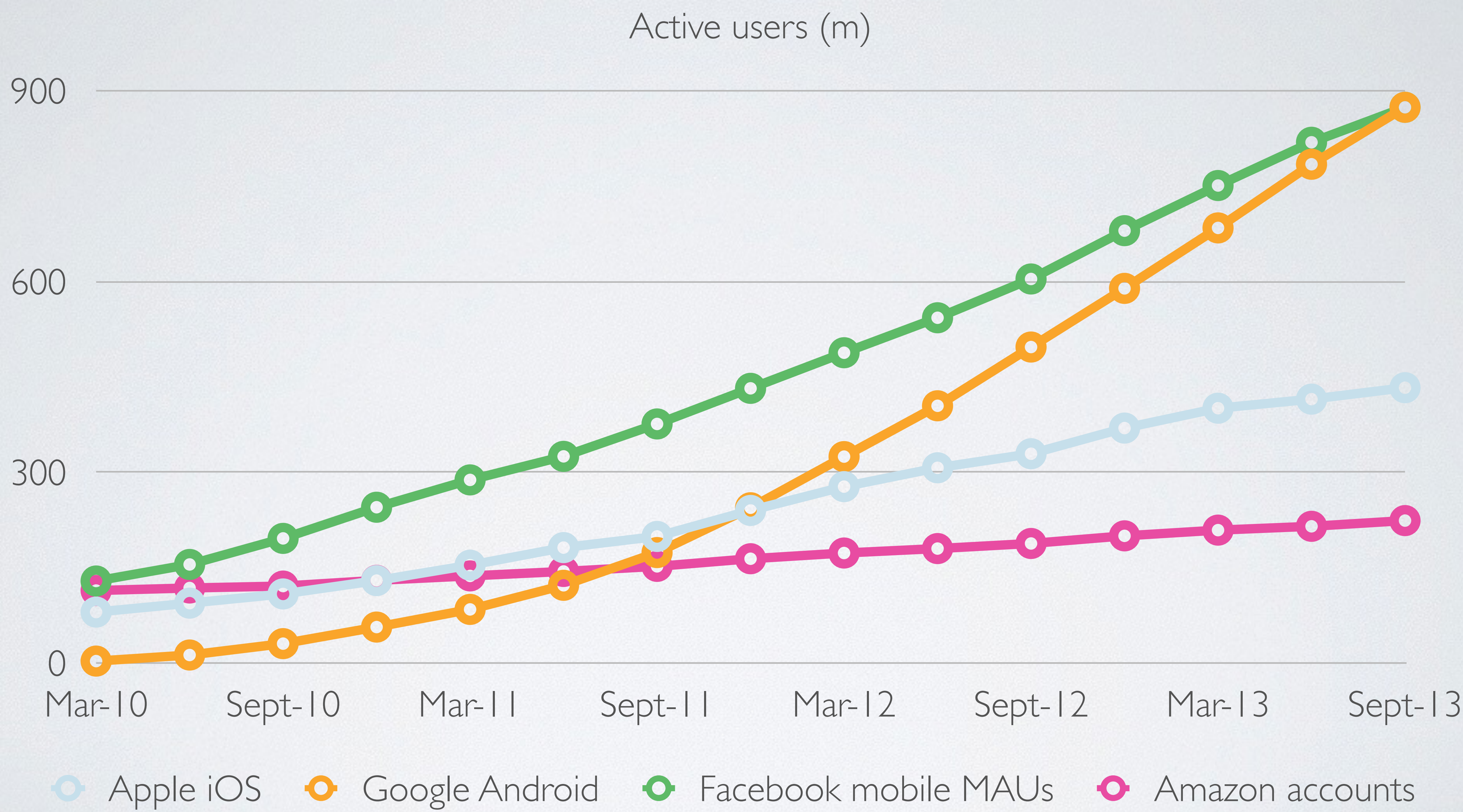
- Well over 200m tablets will be sold in 2013
- Driven by size and price - 7” screens, $300 and (far) below
- A flood of cheap generic Chinese Androids - perhaps 125m units in China alone this year, with prices under $150
- Apple (and Nexus and Samsung) share falling fast - but really there are two markets

Scale	Tablets	Ecosystems	Mobile social & discovery

‘Four horsemen’ driving the agenda

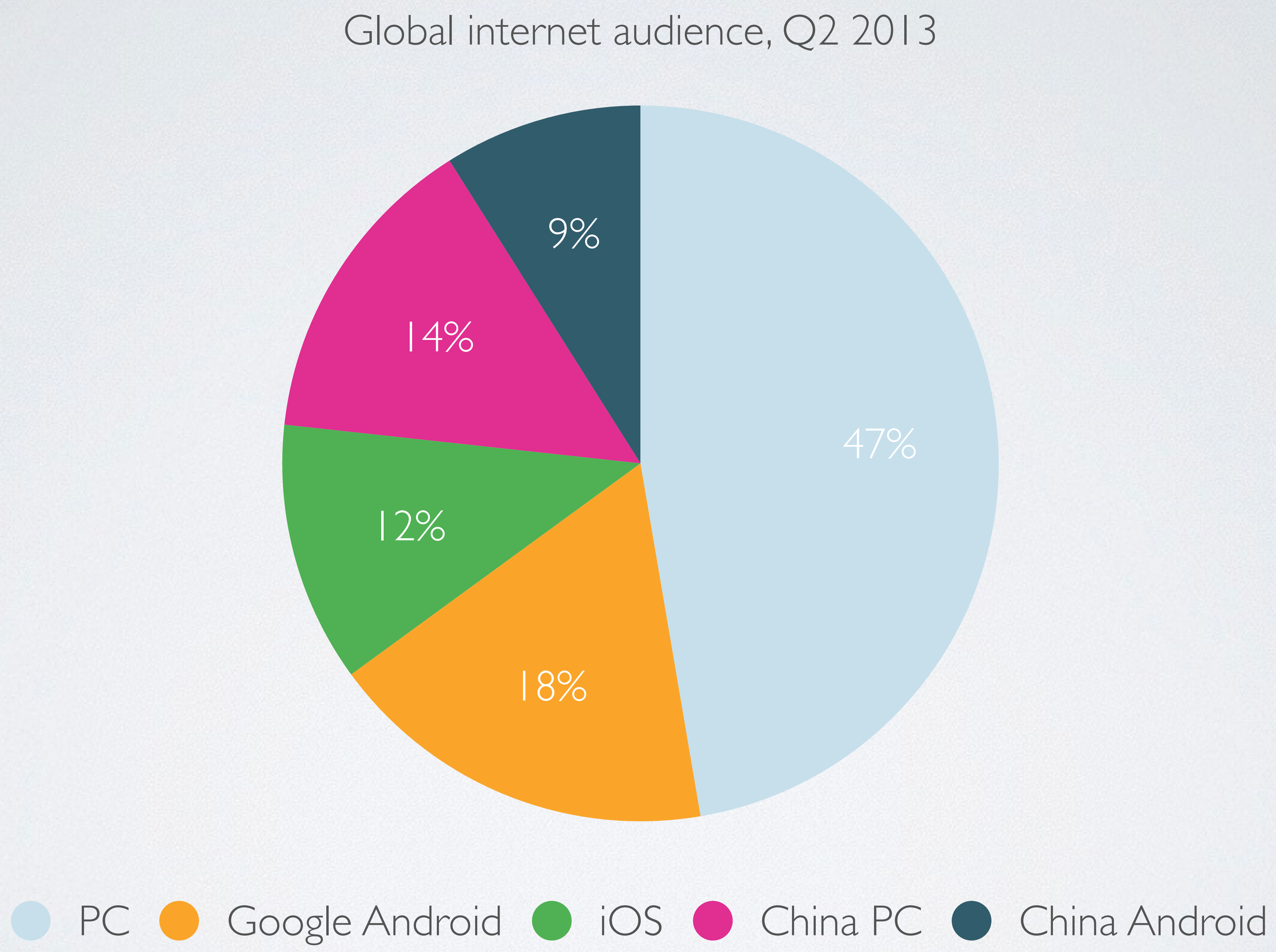
Google	Apple	Facebook	Amazon

Ecosystem sizes



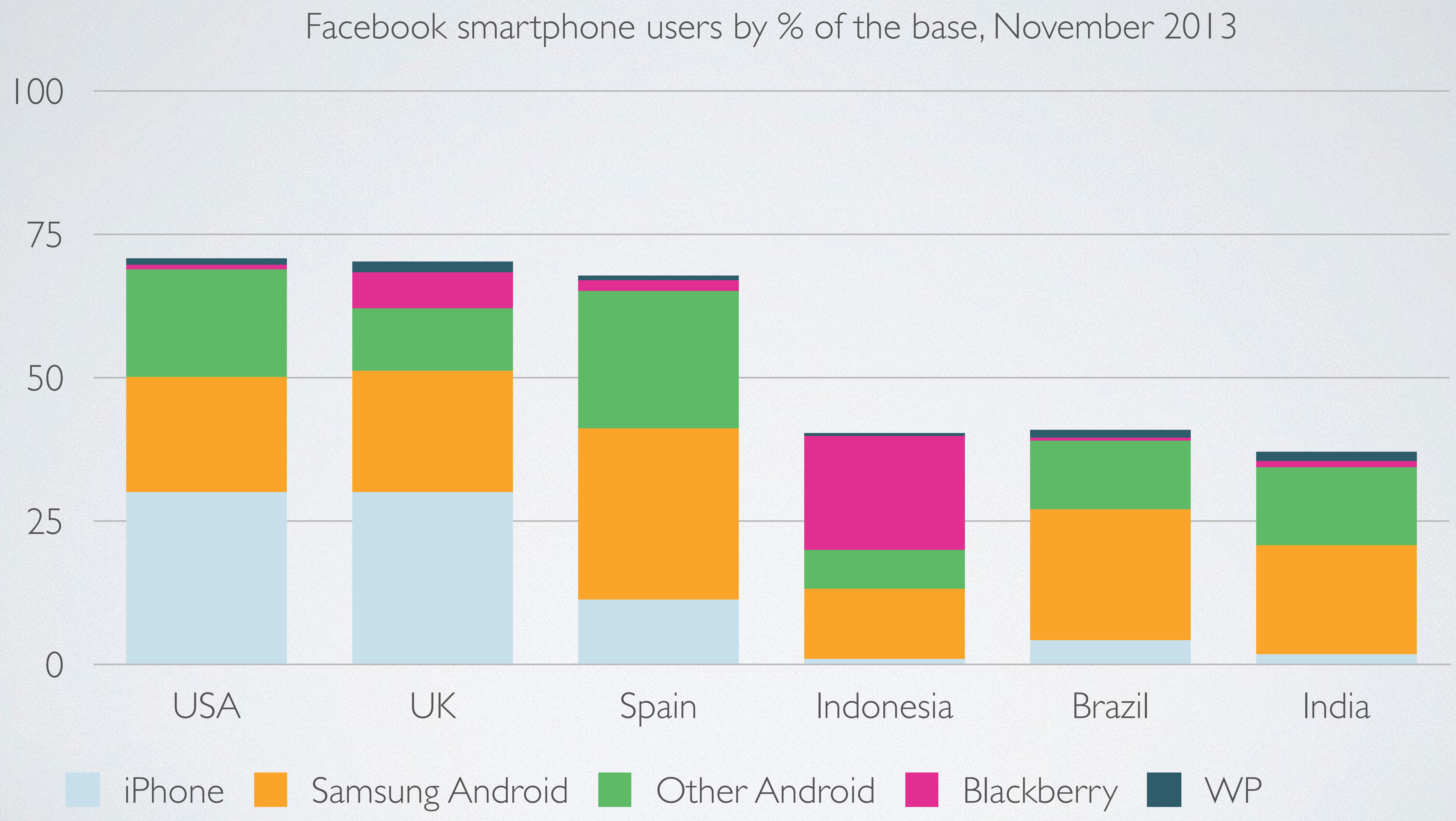
Source: Apple, Google, Facebook, Amazon, Enders Analysis

Reach (≠ value)



Source: ITU, CNNIC, Google, Apple, Enders Analysis

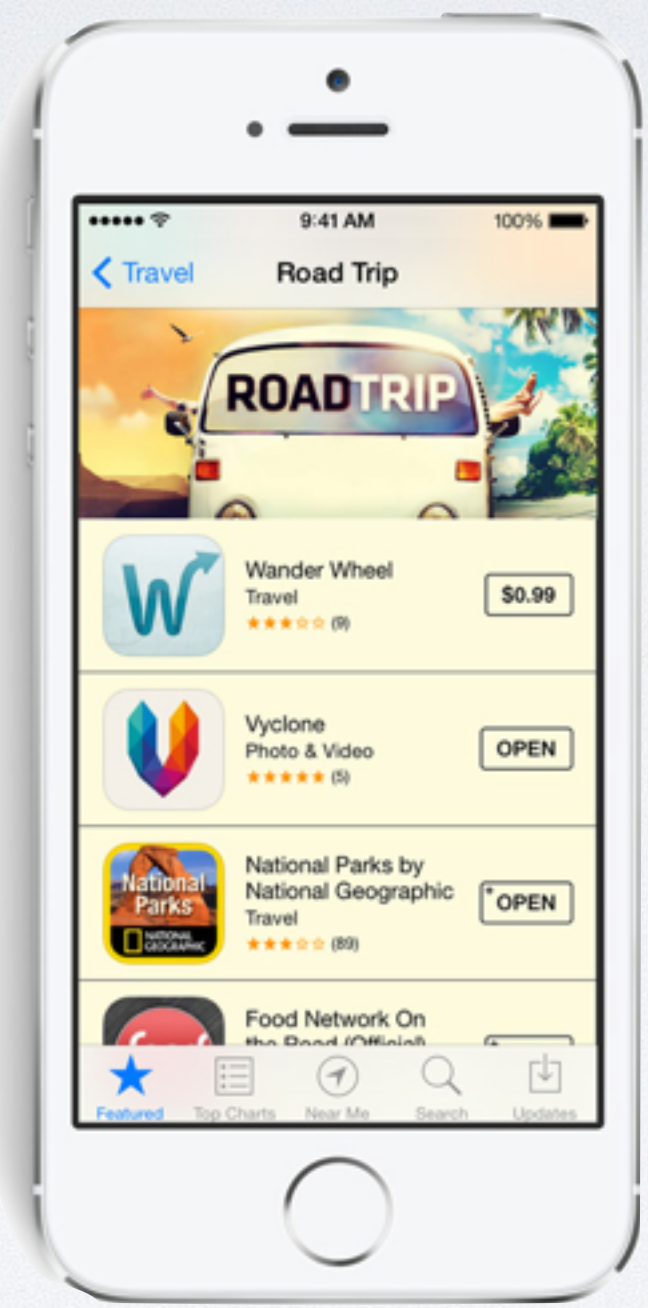
Geographic variation



Source: Facebook, Enders Analysis

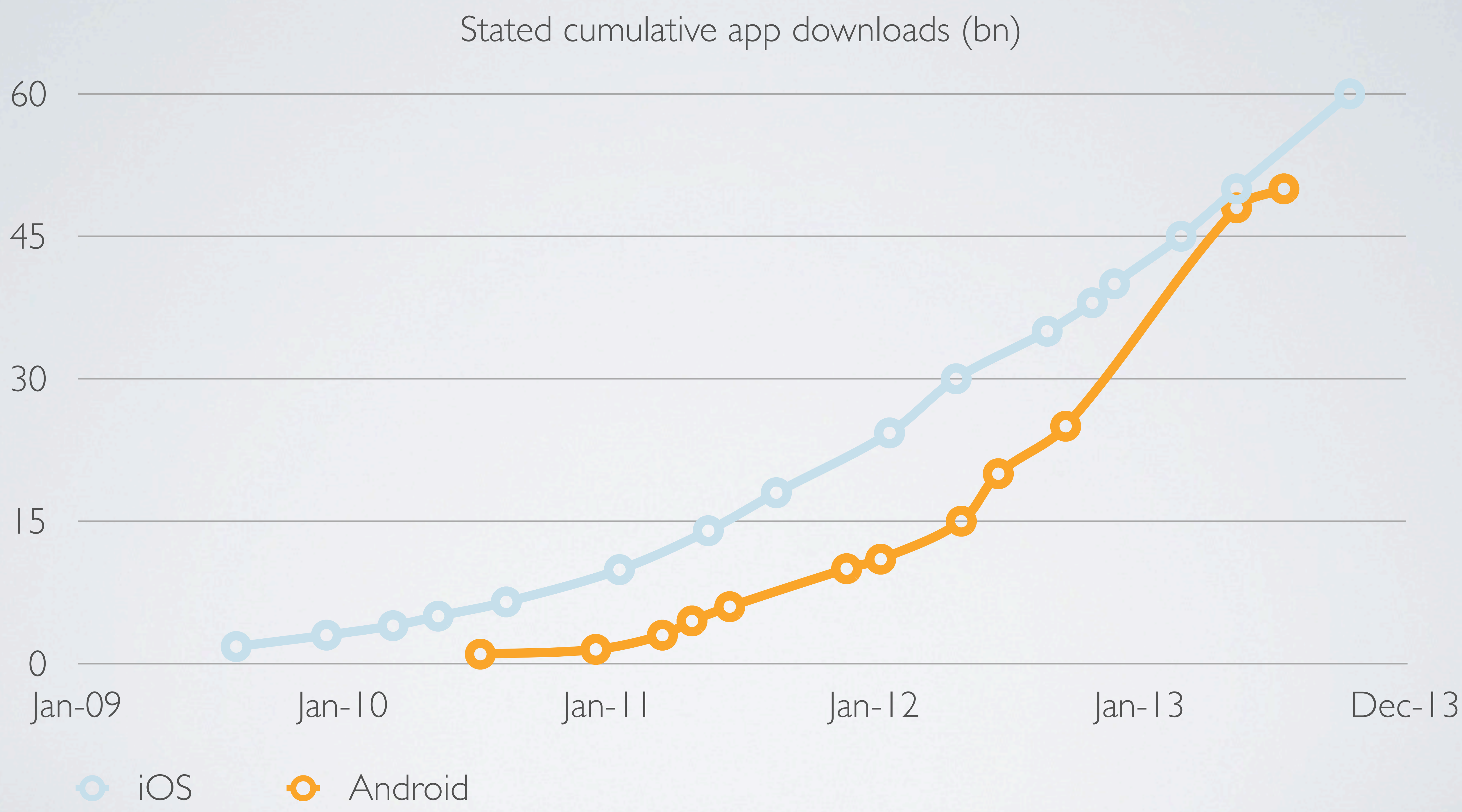
Ecosystem is the key leverage point

For Apple, the ecosystem is what sells hardware



For Amazon, Google and Facebook, the experience on the phone is what drives engagement with all their services

People like apps

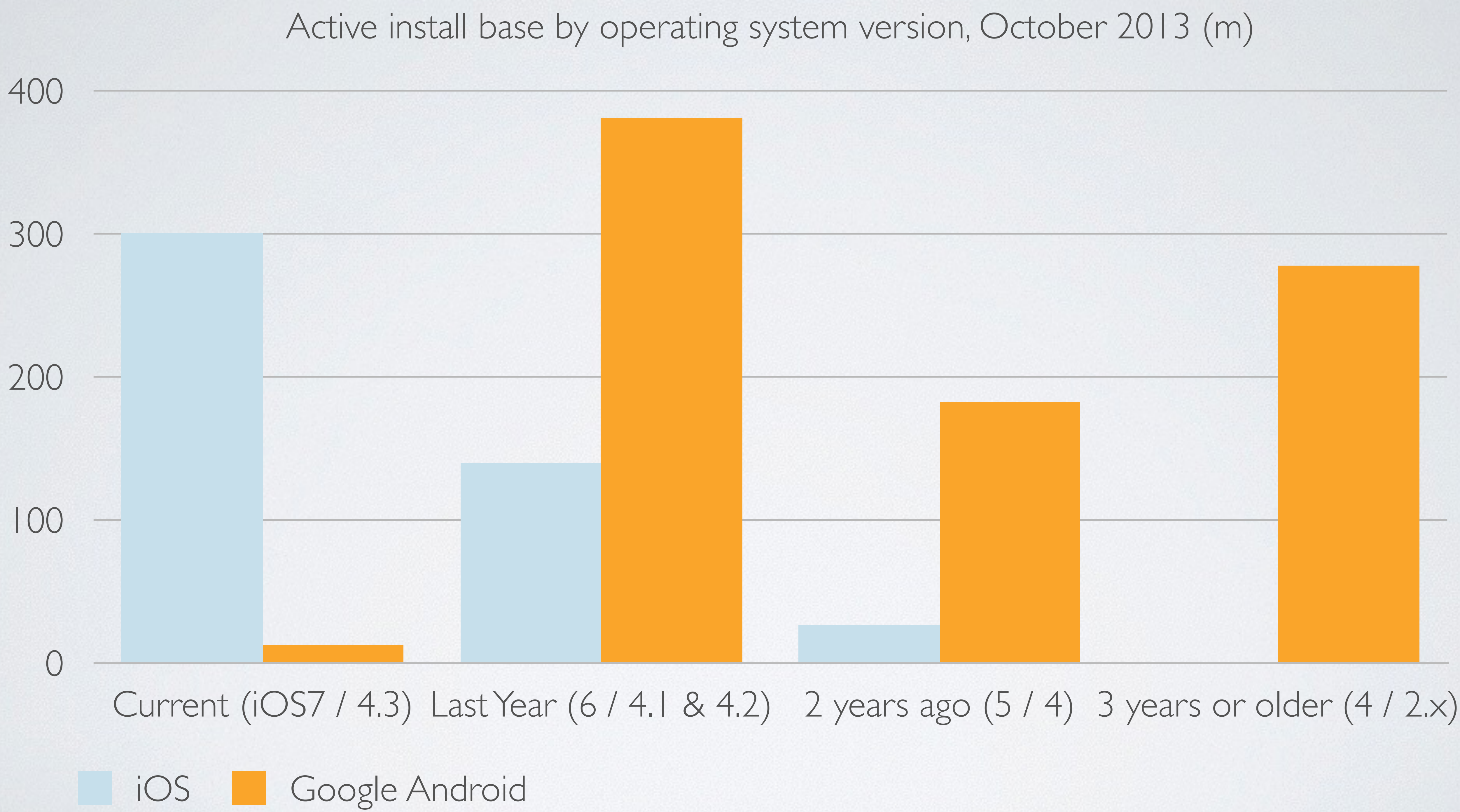


Source: Apple, Google

Mobile platform wars over?

- Apple and Google's Android have won: unlikely that other platforms will be relevant
- Apple camped out at the high end, Android taking the rest
- But Google's control of Android is partial
- Facebook and Amazon trying to extract value
- Samsung's position uncertain

Speed of innovation?



Source: Apple, Google, Enders Analysis

Different focus for innovation

Apple

- Integrated hardware & software
- Fingerprints, Bluetooth, Airdrop, 64 bit etc
- Move innovation down the stack (hard for Google)

Google

- Systemic fragmentation, little hardware control
- Google Now, Maps, Plus, semantic search etc
- Move innovation up the stack (hard for Apple)

App engagement

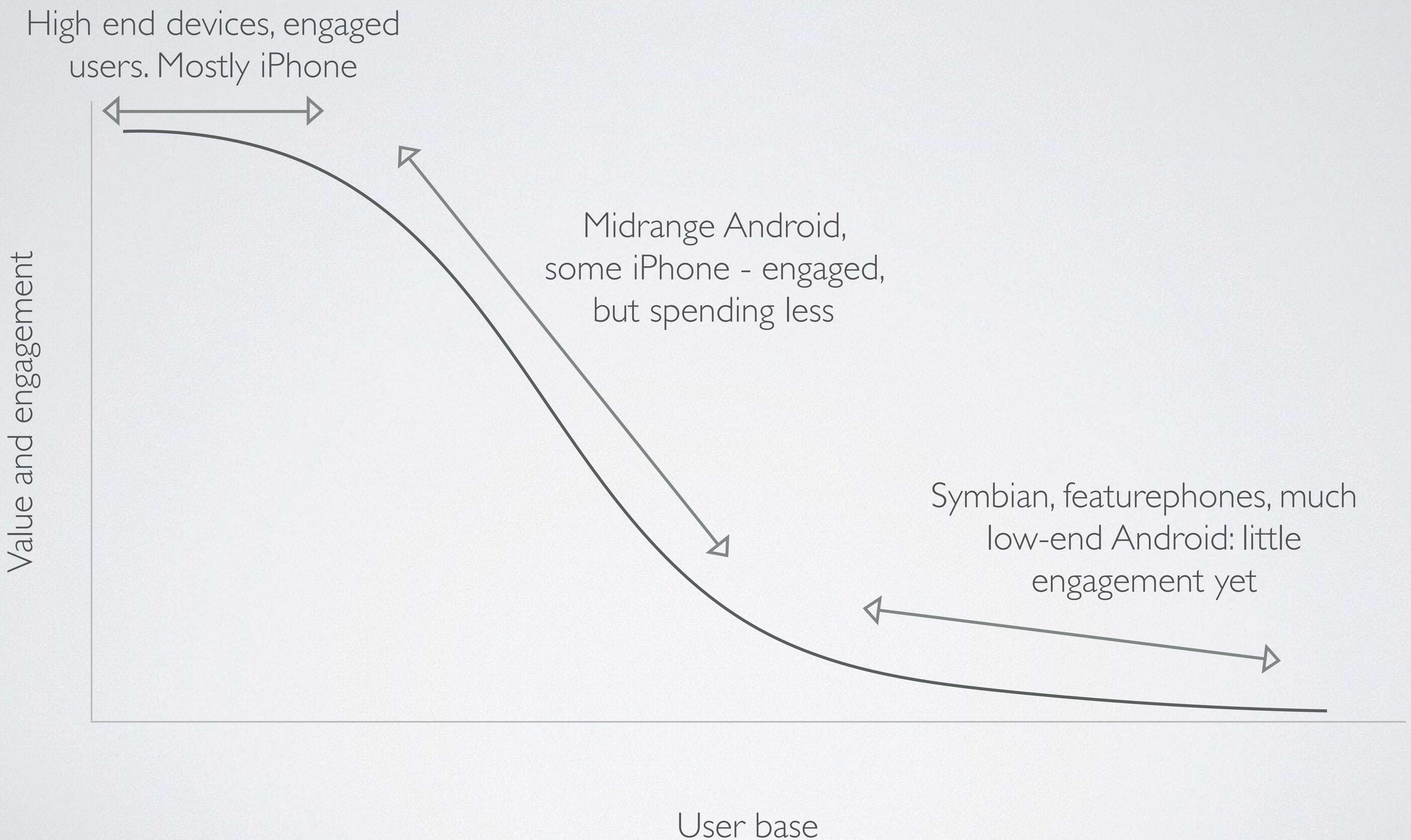
iOS

- 2bn downloads and $1.1bn gross revenue per month
- Average of 4-5 apps and $2 spent per active device per month
- Smaller, more engaged base

Google Android

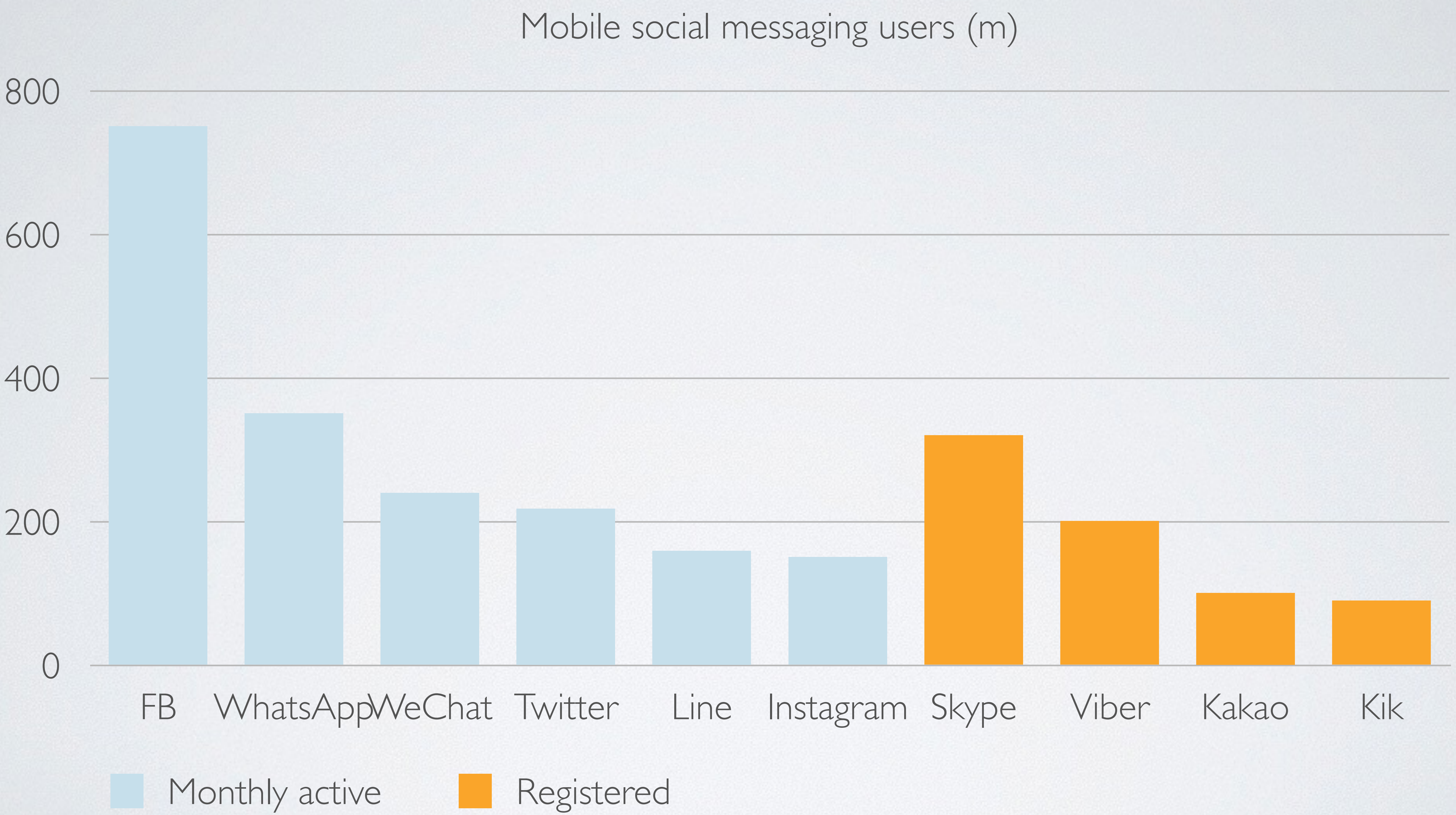
- ~2-3bn downloads per month
- Average of 3-4 apps (perhaps) per active device per month
- Much lower payment rates (but no data from Google)

Ecosystem cohorts



Scale	Tablets	Ecosystems	Mobile social & discovery

Mobile social scale



Source: Companies

Mobile social scale

- Over 50 social messaging apps have had more than a million downloads on Google Play
- A dozen have had over 50m downloads
- Whatsapp now sends 14bn messages/day: global SMS volume is ~20bn
- 400m photos/day shared on Whatsapp, 350m on Snapchat, 350m on Facebook, 55m on Instagram

Children's use of messaging

Source: Ofcom

Smartphones are inherently social, unlike the desktop web

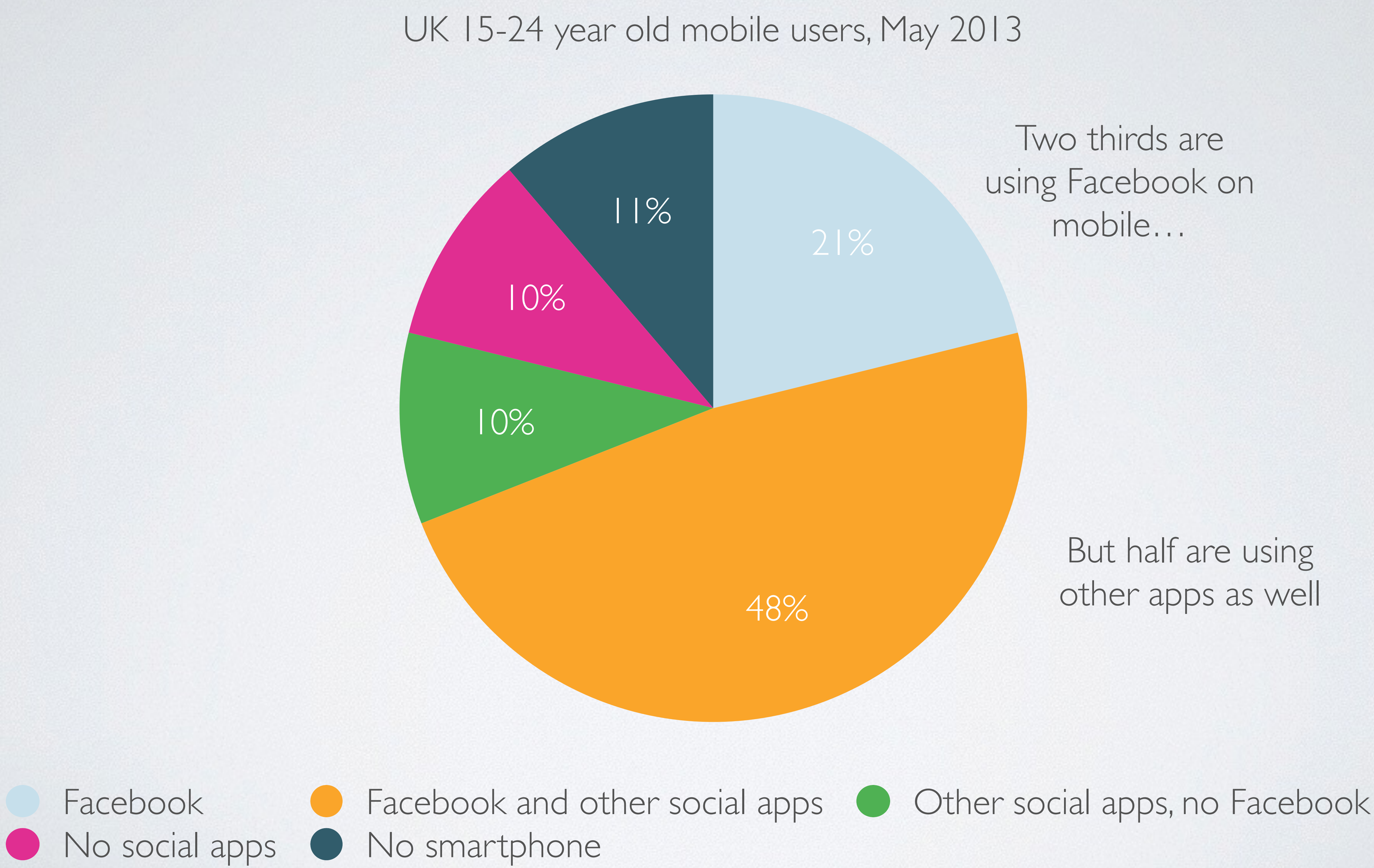
- Smartphone address book is a ready-made social graph that all apps can tap into
- Photo library is open to all apps
- Push notifications remove the need to check multiple sites
- Home screen icons are easier to switch between than different websites

People happily abandon history

- Remember Myspace, Bebo, Tuenti, Orkut...
- People appear to regard almost all of what they share on a social network as transitory - and not just for Snapchat
- People walk away from the archive - social detox
- Perhaps social networks are sticky like nightclubs, not banks
- This makes mobile social potentially very volatile

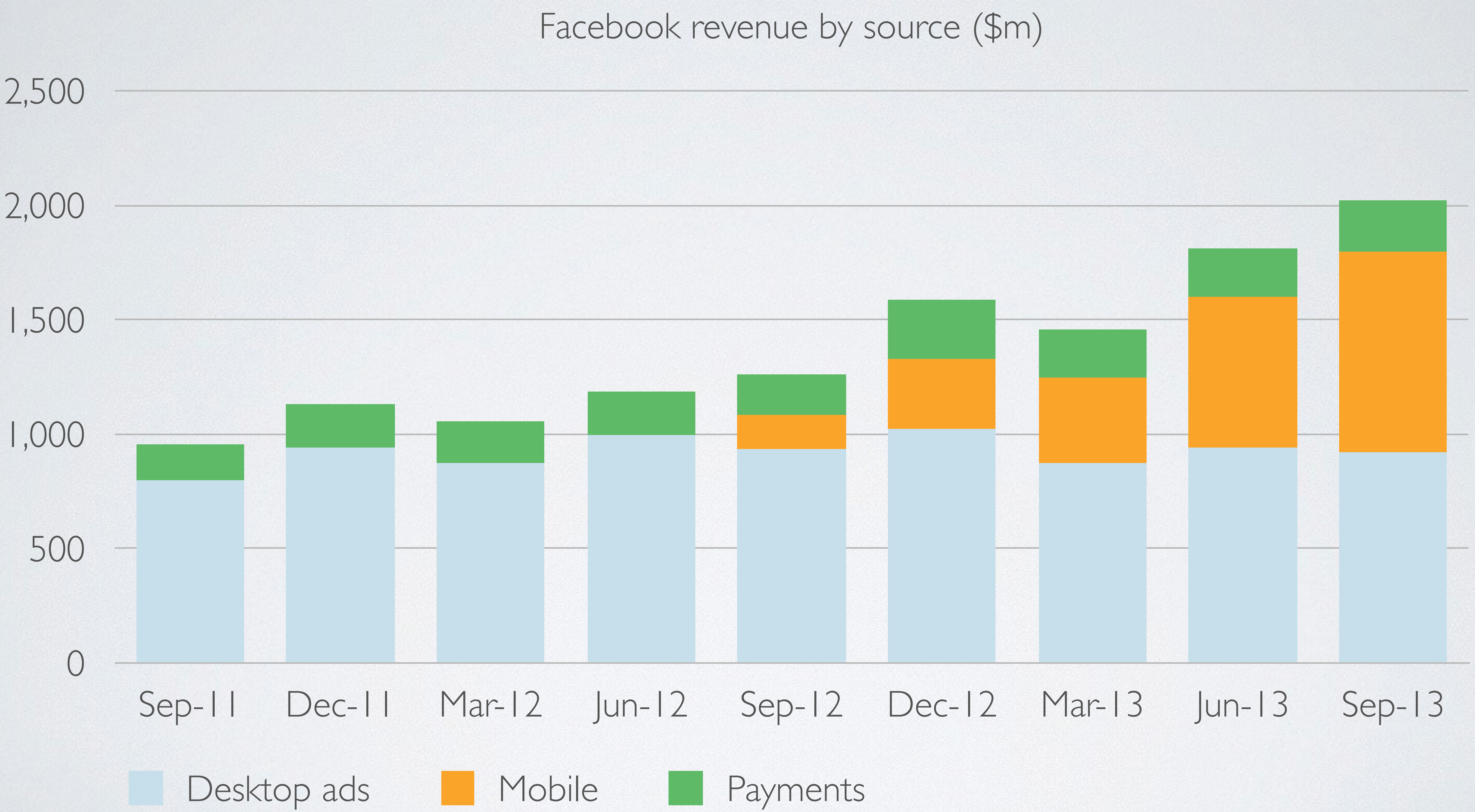
- Vastly less friction to adopt social apps on mobile
- People jump from network to network and abandon old ones
- All that matters is what your friends use today

Facebook is one of many



Source: Enders Analysis

Facebook is doing well on mobile

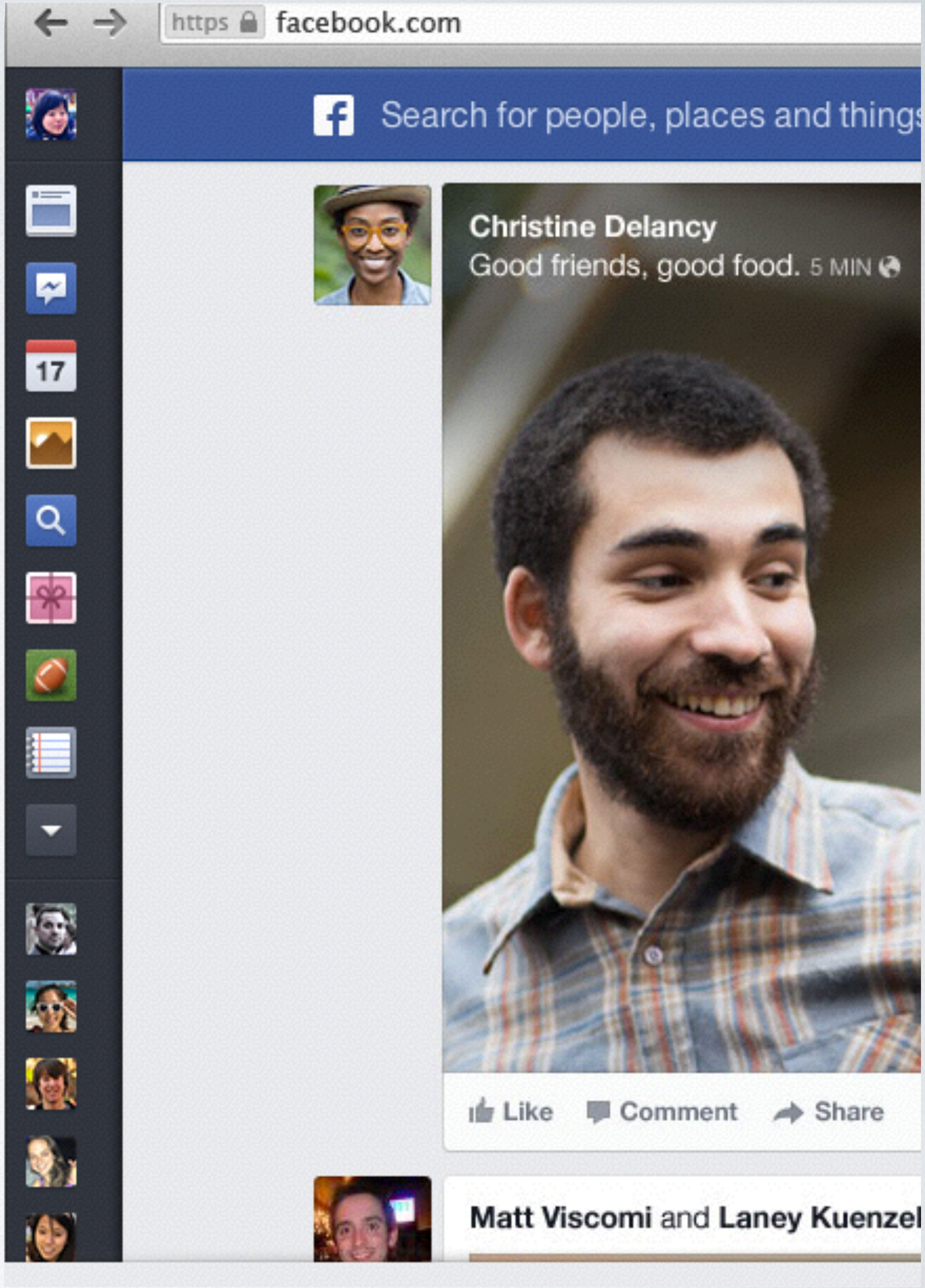


Source: Facebook

Is the mobile opportunity so big that it doesn't matter to Facebook if it isn't dominant?

Unbundling Facebook

- Each part of the Facebook experience gets peeled away on mobile
- Photos, text, music, video...



Unbundling functions or unbundling friends?

- People aren't using Instagram for photos, WhatsApp for text, Line for stickers...
- They're using everything for everything
- Overlapping Venn Diagrams of networks, use cases and social groups
- Not really any different from choosing between SMS, email and voice - just more options

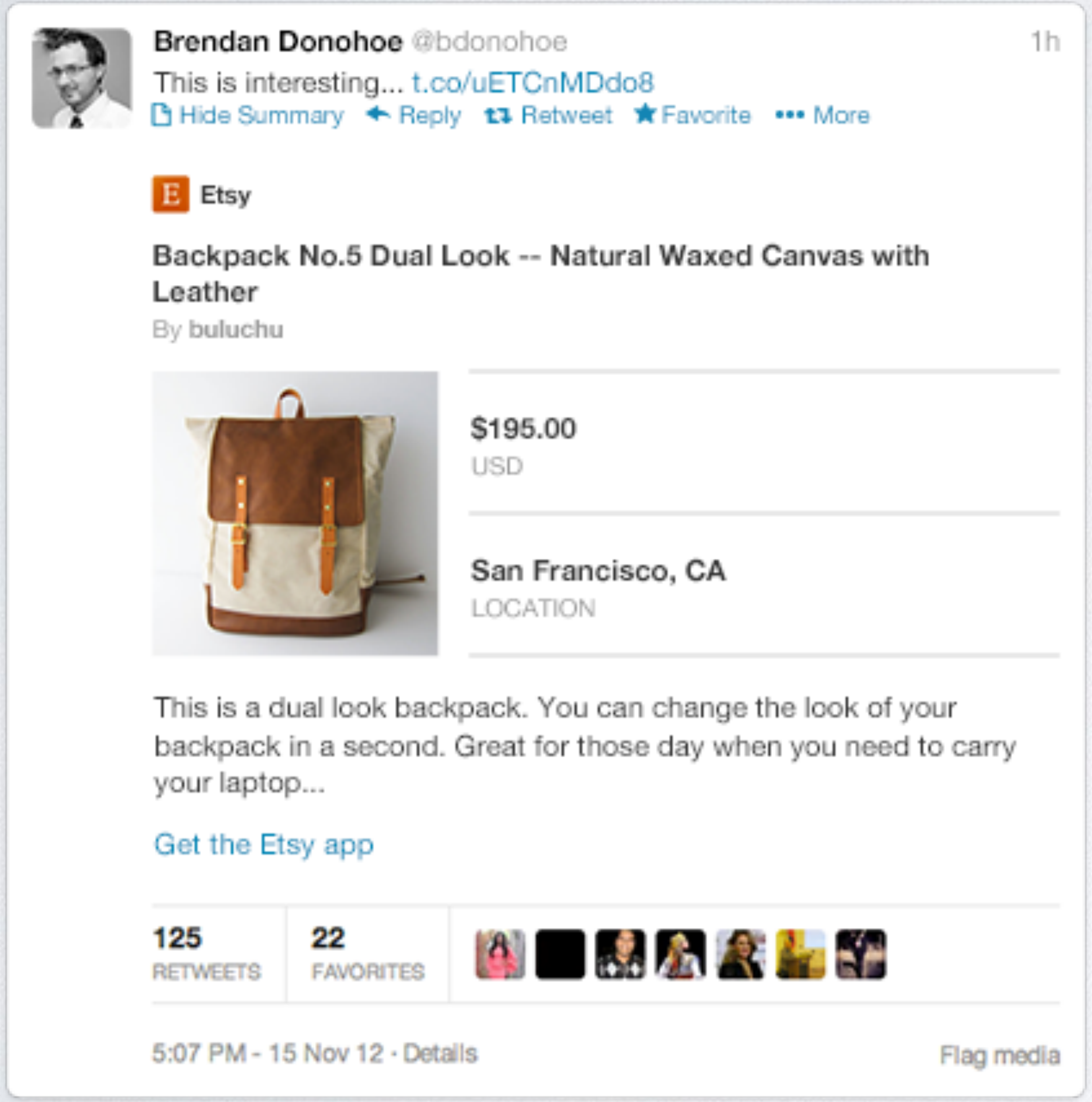
Mobile social is still in flux

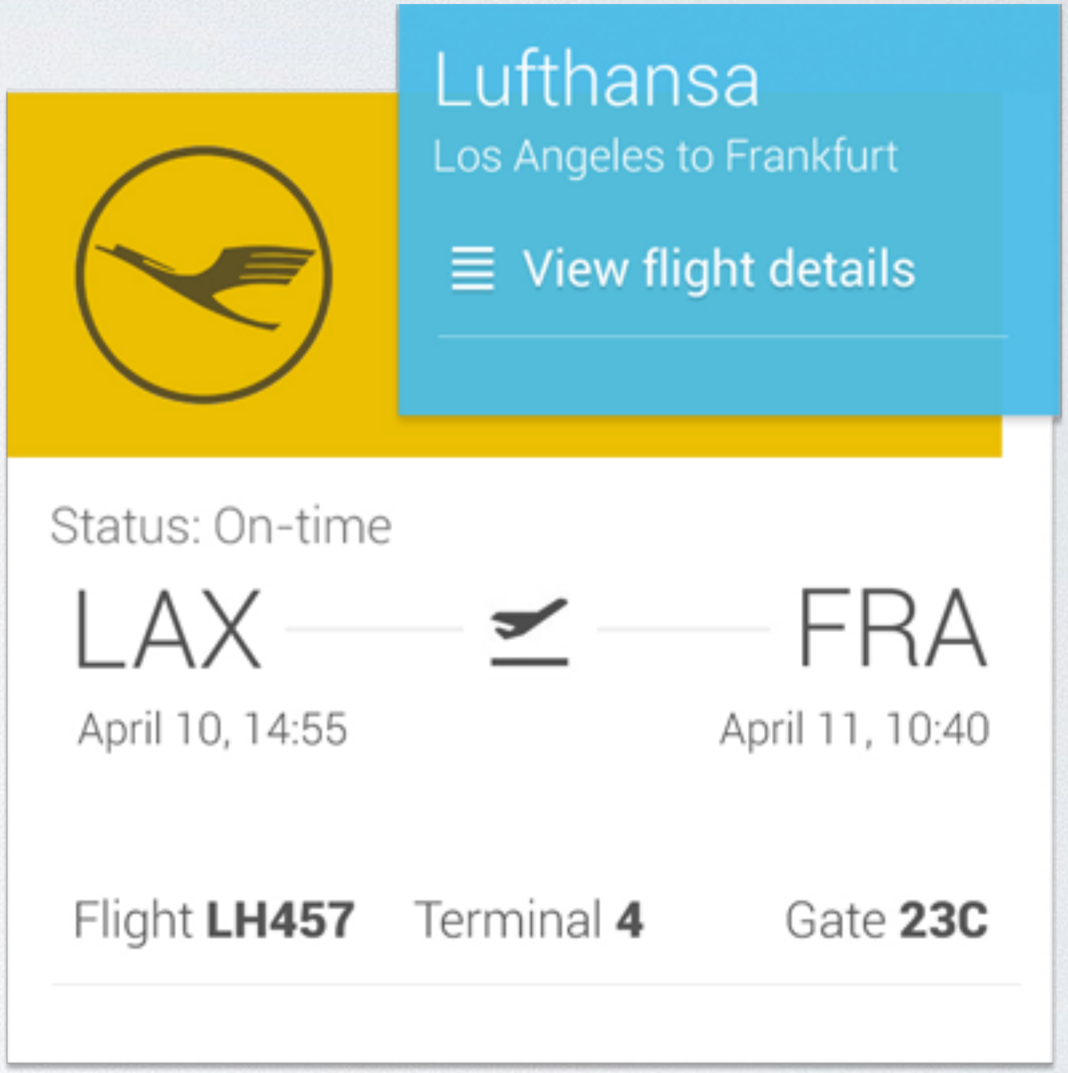
- Facebook nailed the desktop social experience - no-one has nailed it on mobile yet
- Start with messaging & photos, but what then?
- Searching for new models of interaction
- Interconnect with PSTN? Stickers? Disappearing photos? Channel for brands? API? Payments?
- Embedded content, sharing, discovery and distribution

The real opportunity is creating the next platform

- Role of mobile social in discovery & distribution still undefined
- Line and Wechat now mounting expensive marketing campaigns - global and local
- Snapchat attracting a $3-4bn valuation, Instagram looks cheap?
- Building the next distribution and advertising platform

Cards as content packets - social as discovery





Two trends for mobile content

Atomised content

- Split content into individual packets that can be routed across multiple networks
- Pinterest, Tumblr, Twitter cards, Line, Kik, Facebook embeds
- Every piece of content is the home page

App silos

- Tablet apps can get 30 minute sessions
- Very tough to do SEO, SEM, acquisition data, sharing, social
- Deep linking in very early stages
- Tough acquisition but valuable users once acquired

Again, all this is in flux

Atomised content

- Future role of Facebook?
- Consolidation? Local winners?
- Simplicity (Whatsapp) or rich platforms (Line, Wechat)?
- Indexing? Search? Deep linking? Federation? APIs?

App silos

- App discovery?
- Deep linking?
- OS integration?
- HTML5/hybrid/native?
- Disaggregation and return to the web model?

Broader uncertainty and opportunity

- The basic interaction model of the web was set by the late 1990s - web page linking to web page
- Mobile isn’t nearly as clear yet: web, web apps, native apps, push notifications, deep links, OS integration (Siri, Now, Maps etc) - and much more to come
- Not just apps - all mobile service discovery is in a pre-PageRank state
- Not clear at all what mobile will look like in 5 years
- Very likely social apps could be a major part of the glue

Blurring boundaries

- The things that link and drive service use and discovery on mobile are still evolving - but social will be an important part
- What is the identity platform - if any?
- Pay attention to things that act both as protocols and services
- Pay attention to blank canvases, where users can create new services

Thank you

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